PERSPECTIVES ON INVENTING

OUTLINE

•WHAT IS INTELLECTUAL PROPERTY (IP) ?

•WHO IS AN INVENTOR ?

•THE INVENTING PROCESS

•INVENTING STYLES

•SOME PERSONAL EXPERIENCES – IT'S NEVER TOO LATE

•INGREDIENTS FOR SUCCESSFUL INVENTING

•SUPPLEMENTAL MATERIAL

- SIGNIFICANT PARTS OF A PATENT
- OFFICE ACTIONS
- -THE ROLE OF SIMULATION IN INVENTING
- A PATENT EXAMPLE
- BIOGRAPHICAL SUMMARY

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WHAT IS INTELLECTUAL PROPERTY?

- 1. Patents
 - -Utility
 - <u>New</u> and <u>useful</u> method, structure, algorithm, composition of matter, or any <u>new and useful</u> improvement thereof
 - -Design ornamental design of a functional item

-Plant

- 2. Trademark
 - -Distinguishes products of one entity from others
 - Words, symbols
- 3. Copyright/mask work
 - -Confers rights of authorship
 - Semiconductor mask data
 - Art, literature, music, video
- 4. Trade secrets
 - –Prevents access by competitors

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***WHO IS AN INVENTOR?**

- Inventorship is not like authorship of a paper
- Persons contributing to the concept of at least one claim are inventors
 - Excludes contributors to reduction to practice
- Filing an application in the name of someone who is not an inventor, or omitting someone who should be listed an inventor, can result in a ruling that the patent is invalid
 - application must be accompanied by an oath in which the applicant swears that he or she believes himself or herself to be the original and first inventor of the invention

*contains content from:

http://www.yale.edu/ocr/invent_guidelines/inventorship.html

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SOLUTIONS TO PROBLEMS ARE POTENTIAL PATENTS

- TECHNOLOGY IS IMPEDED BY UNANTICIPATED PROBLEMS
- SOLUTIONS ARE REQUIRED TO ACHIEVE THE GOALS OF A PROJECT

→ FERTILE GROUND FOR INVENTING

PROBLEMS ARE GOLDEN OPPORTUNITIES FOR INVENTION!

REQUIREMENTS FOR OBTAINING A PATENT



PRELIMINARY WORK: IDEAS

- DOCUMENT YOUR IDEAS
 - Notes
 - Figures

 \rightarrow Documents should be signed by witnesses

- PRIORITIZE IDEAS
 - Weigh complexity vs value to the business and state of the art
 - Near-term vs long-term payback
- BROADEN IDEAS
 - Identify and exploit weaknesses in prior art
- Ideas/concepts not of immediate relevance should be put in your "INVENTOR'S TOOLBOX"

CONCEPT OF "INVENTOR'S TOOLBOX"

- THE SYNERGISTIC INVENTING PROCESS OFTEN DIVERGES FROM
 THE MAIN PROBLEM STATEMENT
 - MAY LEAD TO:
 - NEW PROBLEM STATEMENTS
 - NEW DISCOVERIES ABOUT STRUCTURES, METHODS, MECHANISMS, OR PHENOMENA SEEMINGLY UNRELATED TO THE CURRENT TOPIC
 - SAVE THIS NEW MATERIAL FOR FUTURE USE IN YOUR
 "INVENTOR'S TOOLBOX"
 - IN THE BACK OF YOUR MIND
 - RECALLED WHEN NEEDED



PRELIMINARY WORK: PRIOR ART

- 1. Find prior art from
 - USPTO database
 - Patents
 - Patent applications
 - Technical databases and libraries
 - e.g. IEEE, APS, NIST, universities
- 2. Ask yourself
 - How prior art relates to your invention
 - Distinctions of invention from prior art
 - Is invention taught by prior art? (Novelty test)
 - Is invention suggested by any combination of prior art? (Obviousness test)

3. Actions

- Expect to modify your invention (many times!)
 - Work around prior art
 - Improve on prior art

PUTTING IT ALL TOGETHER: THE INVENTION DISCLOSURE

- Collect materials
 - your Notes
 - your Figures
 - Your analyses
- Write an invention disclosure
 - Should follow the format of the patent application
 - Used to "sell" your invention to review board/evaluator (corporation or other sponsoring institution)
 - Used to facilitate preparation of patent application

EXPECT "OFFICE ACTIONS"

- PTO objections (i.e. office actions)
 - Claims rejected mostly for:
 - Lack of Novelty
 - Obviousness
 - Non-usefulness
 - Office actions are very common majority of applications
 - Inventor and attorney work together to address office actions
 - explain why the rejection/objection is improper

or

- amend claims to make them allowable
- May be time consuming
- Essentially it is a negotiating process with the USPTO

EXPECT "OFFICE ACTIONS"

- I was "blown away" by my first office action
 - totally unanticipated Modus Operandi of the USPTO
- Hundreds of subsequent office actions were handled with generally progressively increasing calmness

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DISTRIBUTION OF INVENTOR STYLES



- MOST INVENTORS FALL IN THE MIDDLE OF THE DISTRIBUTION
- YOU DON'T NEED TO WIN A NOBEL PRIZE ALTHOUGH IT WOULDN'T HURT

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"I wasn't born an inventor."

Sharing some personal experiences

MY INVENTOR HISTORY

- 1975: began career at IBM
 - Several invention disclosures submitted between 1975 and 1980
 - zero filed for patent protection
 - 3 inventions protected by "publication" (IBM "publish" category)
- 1987 (Feb): first US patent issued (filed 6/'83)
- 1992: began as IBM's lead device eng'r in 256Mb DRAM alliance with Toshiba and Siemens (Infineon)
- 1992-1995: dozens of patent applications filed
- 1995 (May): second US patent issued
- 1999 (June): 50th US patent issued
- 2000 (Nov): 100th US patent issued
- 2002 (June): completion of DRAM alliance; retired from IBM
- 2002 (Aug) 200th US patent issued
- 2004-2006: consulted for IBM; many new patent applications filed
- 2004 (Nov): 300th US patent issued
- 2009 (Oct): 400th US patent issued
- Presently: > 470 US patents issued

MY INVENTOR TIMELINE



WHY DID IT TAKE ME SO LONG TO START INVENTING?

A CONFLUENCE OF EVENTS OCCURRED AT MID-CAREER

- 1. Technical maturity
 - integration of a breadth of experience
 - technical recognition
- 2. The right projects projects
 - leading technical roles in advanced DRAM and CMOS
- 3. The blessings of my management conducive environment
- 4. Networking with experts in related fields
- 5. Sense of urgency to do something with my career

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- A PASSION FOR SEEKING SOLUTIONS & ADVANCING THE STATE OF THE ART
 - PERSISTENCE AND DOGGED DETERMINATION
 - SELF-CONFIDENCE
 - MAY BE STRENGTHENED OR WEAKENED
 - DEPENDING ON EXPERIENCES
 - ENCOURAGEMENT OF MENTORS

- "TECHNICAL MATURITY"
 - RECOGNIZED EXPERT IN ONE OR MORE FIELDS

RELATED TO PROBLEM

- A BROAD PERSPECTIVE OF THE ART
 - UNDERSTANDING INTERRELATIONSHIPS
 - AMONG RELATED TECHNICAL AREAS
 - CRITICAL THINKING
 - CHALLENGE CONVENTIONAL WISDOM

• THE RIGHT OPPORTUNITIES AT THE RIGHT TIME

-RECOGNIZING OPPORTUNITIES

-PROBLEMS NEEDING SOLUTIONS

-GET THERE FIRST!

- CHALLENGING PROJECTS
- BLESSINGS OF MANAGEMENT
- PATIENCE
- IT'S NOT ONLY LUCK

• WILLINGNESS TO WORK WITH OTHERS

- NOT FOR LONERS
- TEAM WITH COMPLEMENTARY SKILLS
- SYNERGISM→SPARKS NEW IDEAS

- WILLINGNESS TO PURSUE OUTRAGEOUS IDEAS
 - PARADIGM SHIFTS
 - TURN PROBLEMS INTO FEATURES
 - EXPERIMENT WITH "WHAT IF"
 - ACCEPT RISK
 - ALWAYS QUESTION "CONVENTIONAL WISDOM"

• AN OPEN MIND WHEN INVENTION IS CHALLENGED

- BY OTHERS
- BY YOURSELF

• MUST BE INCREDIBLY ORGANIZED

- JUGGLING ACT AMONG NUMEROUS INVENTIONS

- DRIVING EACH INVENTION TO COMPLETION
- PREPARING INVENTION DISCLOSURES &

PATENT APPLICATIONS

- ADDRESSING MULTIPLE OFFICE ACTIONS
- COMING UP WITH NEW STUFF ALL THE TIME

• SUPPORTIVE RESOURCES

- DEMONSTRATION OF OPERABILITY

- SIMULATION SOFTWARE

- EXPERIMENTAL FACILITIES

- INTELLECTUAL PROPERTY DEPARTMENT

- PATENT ATTORNEYS AND AGENTS

- LEGAL AND BUSINESS CONSULTANTS

SUPPLEMENTAL MATERIAL

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SIGNIFICANT PARTS OF A PATENT

- 1. THE SPECIFICATION
 - a) BACKGROUND

Description of the problem solved, value and benefits of the invention

- b) SUMMARY OF THE INVENTION
- c) BRIEF DESCRIPTION OF THE DRAWINGS
- d) DETAILED DESCRIPTION OF PREFERRED EMBODIMENTS
 - i) Must enable one of ordinary skill to practice the invention without undue experimentation
 - ii) Must disclose "best mode" of practicing the claimed invention

iii) Examples (optional)

2. DRAWINGS

SIGNIFICANT PARTS OF A PATENT

- 3. CLAIMS
 - "Independent claims" define the broadest legal rights being sought with the patent
 - "Dependent" claims contain all the limitations of the "Independent claims"
 - Must be supported by the "detailed description of invention" in the "specification" section
- <u>My experience</u>: Claims may be tricky to write. Every word may have legal significance. Often it is wise to employ the assistance of an experienced patent attorney/agent to obtain the broadest claims.

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OFFICE ACTIONS

Lack of Novelty

-35 USC (Title 35 of the United States Code) 102 defines novelty

• Something not known or used by others, has not been patented or described in a publication, or offered for sale in the US more than one year prior to the date of the patent application

OFFICE ACTIONS

<u>Obviousness</u>

- –35 USC (Title 35 of the United States Code) 103 defines non-obvious
 - The differences between the subject matter of the invention and the prior art must be such that the invention would not have been obvious to a person having ordinary skill in the art
 - Other tests for non-obviousness:
 - Invention is not suggested or taught by combination of prior art
 - Invention could not be conceived by combining prior art
 - But, invention may be conceived from a combination of the prior art, if it is motivated by an unexpected or unanticipated result
 - » e.g. problem solved by prior art is a feature of the new invention

OFFICE ACTIONS

Lack of usefulness

- MPEP (Manual of Patent Examining Procedure) 608.01 & 706.03 defines useful (utility)
 - Patent application must contain such description of details as to enable any person skilled in the art to make and use the invention
 - Application may be rejected for lack of utility
 - » being inoperative, based on perpetual motion, frivolous, fraudulent, or against public policy

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- Provides insights into physical mechanisms
 - -Allows rapid answers to "what ifs"
 - -Enables quantification of effects
 - -Understanding recognized problems
- Enables early anticipation/prediction/discovery of problems
 - -Before others do
- Promotes brainstorming
 - -e.g. turn a problem into a feature of an invention
- Demonstrates operability of invention
- Greatly reduces costs of experiments
 - -Reduces need for actual hardware

- 2D/3D semiconductor process, device and electromagnetics simulation played an important role in at least 50% of my inventions
 - -demonstrated operability of invention
 - -predicted an unknown problem
 - -helped understand a known problem
 - -catalyzed new inventions

INVENTIVE AREAS FOR WHICH SIMULATION HAS WORKED VERY WELL

- Novel device structures
 - 3D DRAM cells
 - novel MOSFETs (gate wrap-around, finfet, vertical channel)

- Dimensionally coupled electrical effects

- sensitivity of parasitic currents to geometry and operating conditions
 - coupled MOSFET/bipolar structures

- SOI (silicon-on-insulator) body charge hysteresis effects

- performance enhancement dynamic threshold voltage
- parasitic suppression

• A CHALLENGE FOR SIMULATION

- MOSFET crystal lattice strain effects

- model for mobility dependence on strain needs work
- must rely more on experimental data
 - lateral vs transverse, tensile vs compressive strain
 - very different behavior for NFETs and PFETs
- however, structures/methods for inducing desired strain patterns were successfully simulated

AND THEN THERE ARE INVENTIONS WHERE SIMULATION WAS NOT USED

- Novel interconnect structures

- SRAM cell wiring for improved density
- Hybrid substrates
 - integrated SOI and bulk CMOS
- Wiring formed on sidewalls of insulating mandrels

CAVEAT ABOUT SIMULATION

- Don't lose sight that simulation relies on models which represent the physics of past experience
- Use caution when attempting to extend the verified domain of a model into the area of the inventive ideas
- Ideally, simulation and experimental verification should go hand in hand
 - modify underlying physics of existing models when necessary
 - however, experimental verification of modeled results is not a requirement to receive a patent
 - but, extremely desirable to help assure that the invention is useful

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PATENT EXAMPLE SHOWING USEFULNESS OF 3D DEVICE MODELING

BROAD PROBLEM STATEMENT: The quest for the perfect switch



THE MOSFET IS A NON-IDEAL SWITCH



THE MOSFET IS A NON-IDEAL SWITCH



- Ron= $V_{DS}/Ion > 0$
- IN REAL MOSFETs Ron/Roff > 0
 - HOW CAN Ron/Roff BE MINIMIZED ?
 - HOW CAN Ion/Ioff BE MAXIMIZED ?

2 February 2012

Jack A. Mandelman

A "TEXTBOOK" MOSFET



 APPLICATION OF GATE VOLTAGE HIGHER THAN THRESHOLD VOLTAGE FORMS A CONDUCTIVE CHANNEL (INVERSION LAYER) WHICH CONNECTS SOURCE AND DRAIN (SWITCH CLOSED)

2 February 2012

Jack A. Mandelman

FOCUSED PROBLEM STATEMENT: How can the channel current contributed by the silicon corners of a MOSFET bounded by shallow trench isolation (STI) be minimized?



SIMPLE DC EQUIVALENT CIRCUIT OF PROBLEMATIC MOSFET

Need to suppress parasitic MOSFETs



2 February 2012

Jack A. Mandelman

PHYSICAL CROSS-SECTION SHOWING PARASITIC CORNERS

• Need to suppress conduction at parasitic corners (8A, 8B)



PHYSICAL MECHANISM RESPONSIBLE FOR CORNER CONDUCTION

 Small radius of curvature at corners → enhanced electric field → inversion occurs before mid-section



SIMULATED PROBLEMATIC MOSFET CURRENT



2 February 2012

Jack A. Mandelman

PATENT EXAMPLE

INVENTION SEEKS TO SUPRESS CORNER CURRENTS WITHOUT DEGRADING CURRENT FROM MID-SECTION OF CHANNEL

PATENT EXAMPLE: THE SOLUTION

US 5,798,553 "TRENCH ISOLATED FET DEVICES, AND METHOD FOR THEIR MANUFACTURE"



PATENT EXAMPLE: THE SOLUTION

SIMULATED INVENTIVE MOSFET CURRENT



2 February 2012

Jack A. Mandelman

BIOGRAPHY

- Born in New York, NY, 1946.
- Ph.D.E.E. from City University of NY, 1975
- 30+ year career in Microelectronics R&D
 - beyond the 45nm CMOS node
 - spanning 32Kb through 1Gb DRAM generations
- Areas of expertise:
 - intellectual property development, prosecution, and litigation support
 - application of simulation to device design and process integration of advanced DRAM and logic semiconductor technologies
- One of IBM's most decorated inventors:
 - Corporate recognition for innovations to DRAM cell structure, process integration, and SOI technology